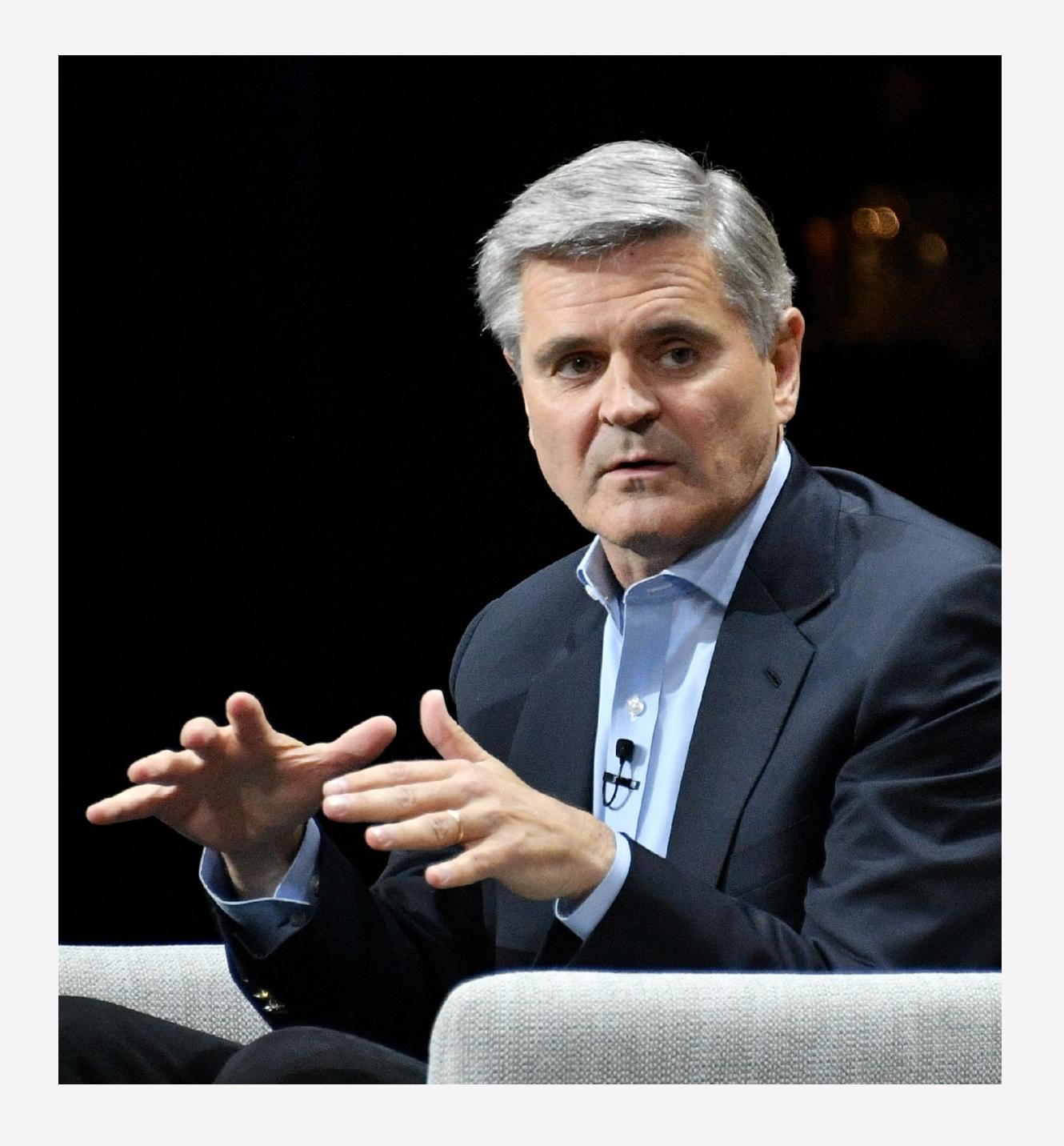
Co-Innovation through Company Building

Future IoT-Business Models

Guest Speaker

Harald Zapp, CEO - Next Big Thing AG, @H_Zapp



Our future is going to rise and fall with the dreamers and doers, the builders of new technologies and the breakers of old orthodoxies.

Steve Case

American Entrepreneur & Investor

The pressure to innovate is increasing for established companies.



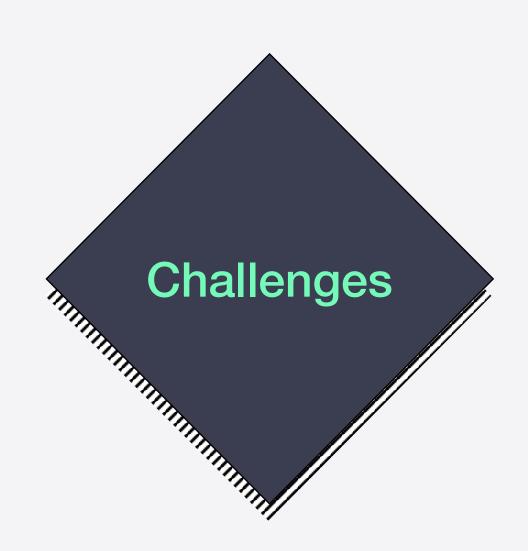
Markets without boundaries



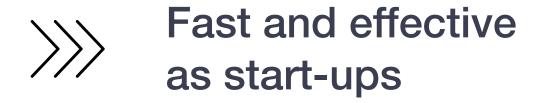
Providing disruptive innovations



Aligning joint innovation efforts



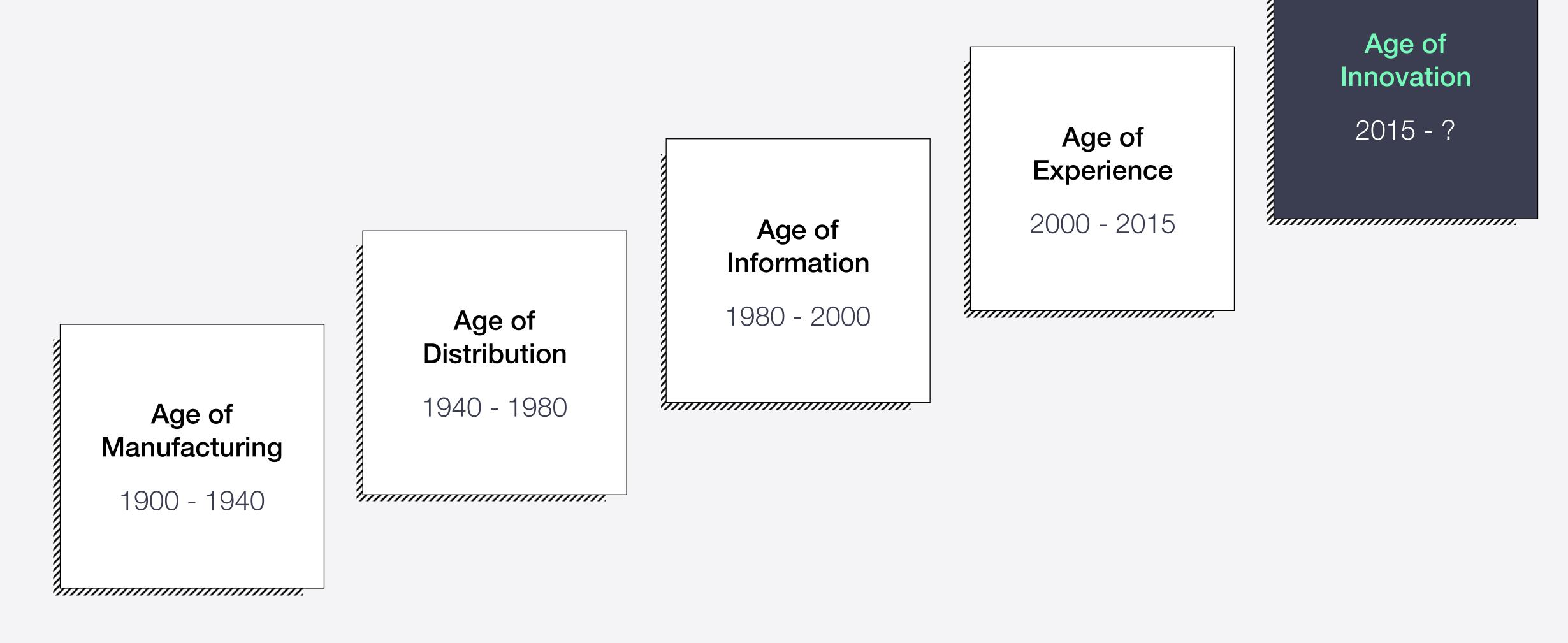
Pace of change on all levels



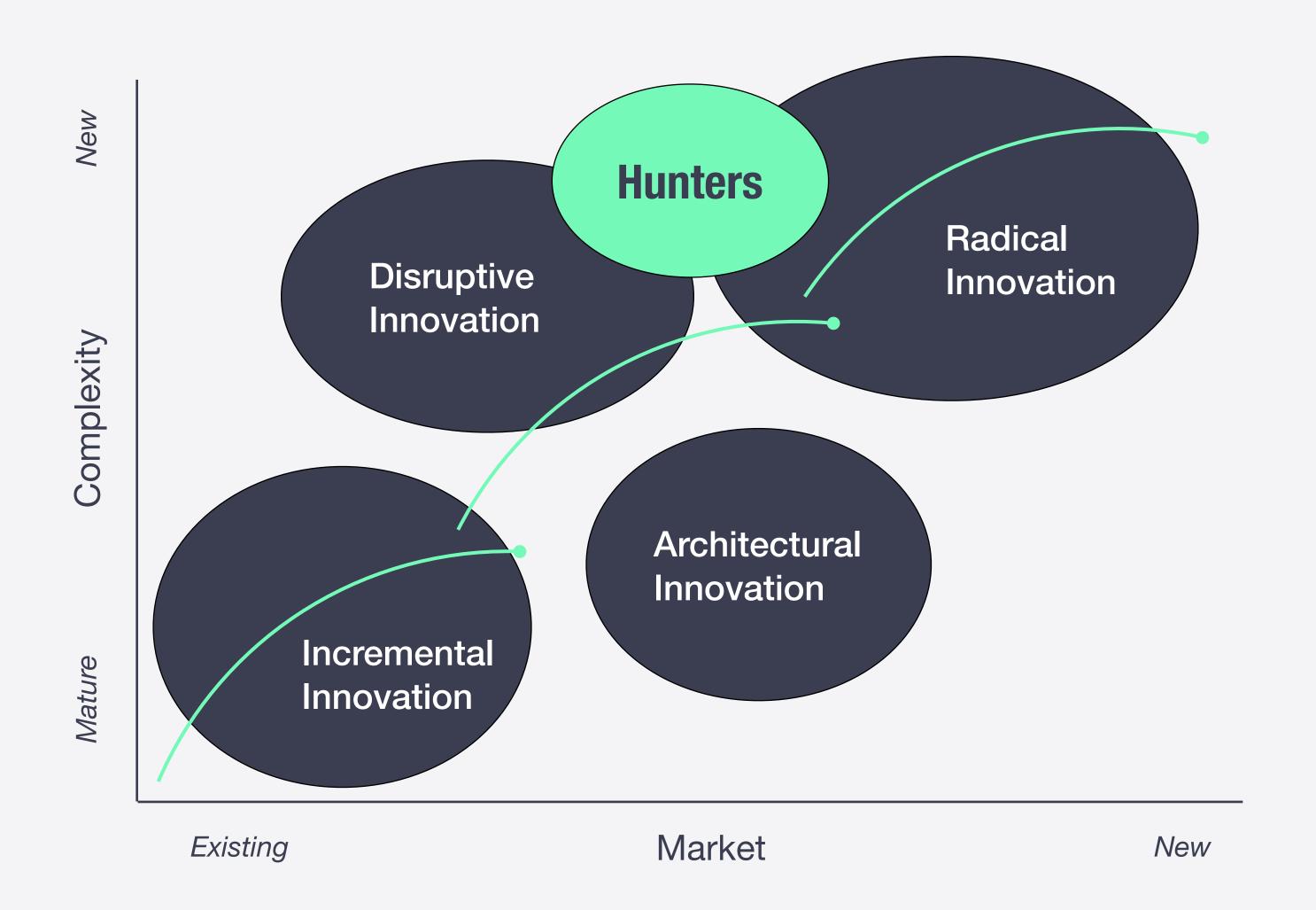


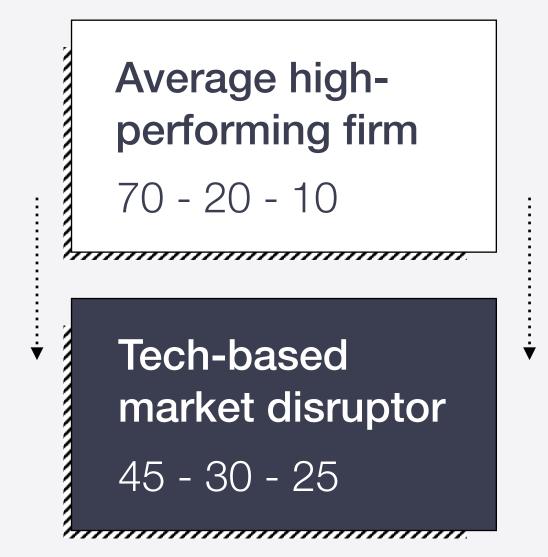
Overcoming the prototyping phase

A new business age - transforming processes and business models.

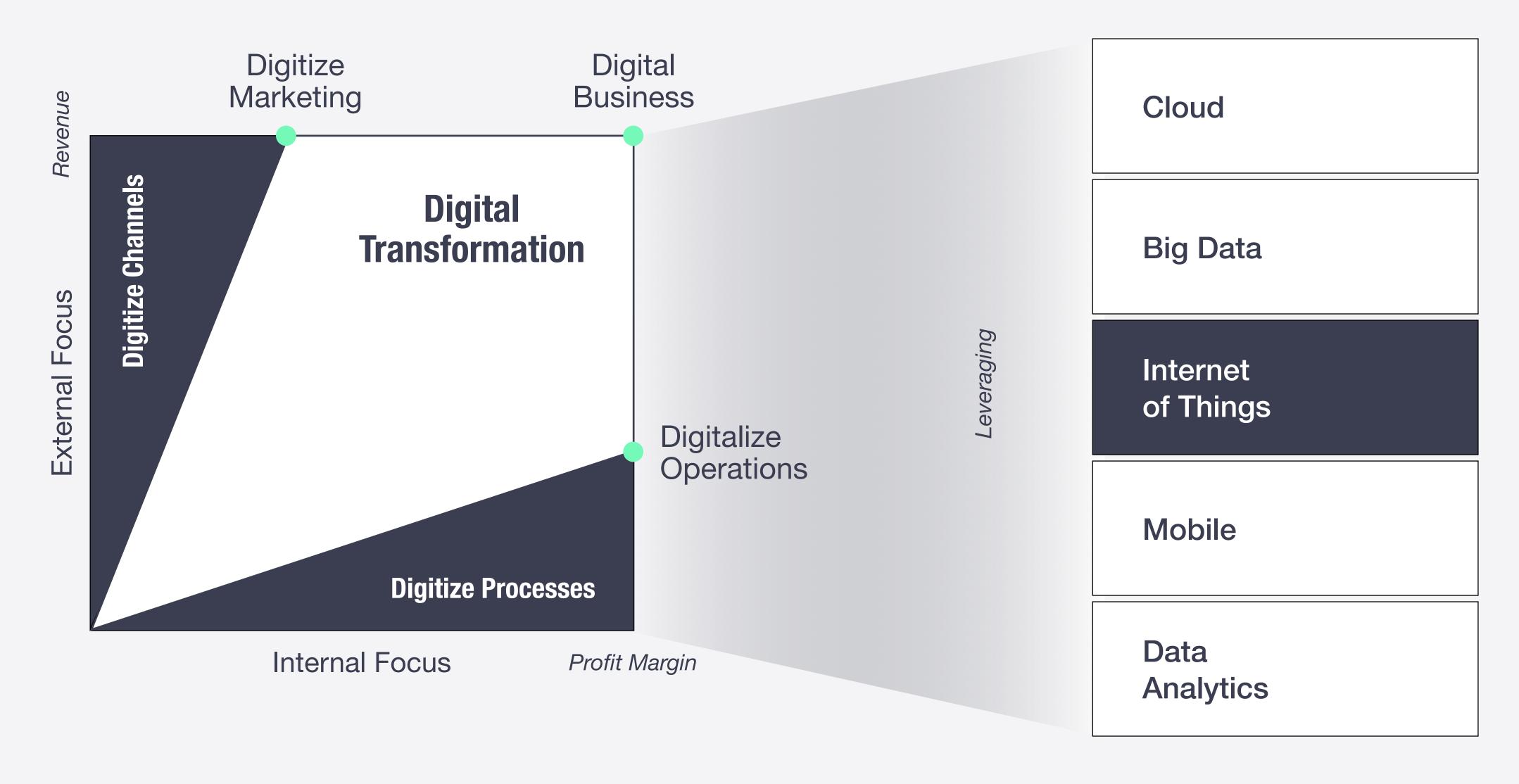


But traditional approaches to innovation are no longer fit for purpose.

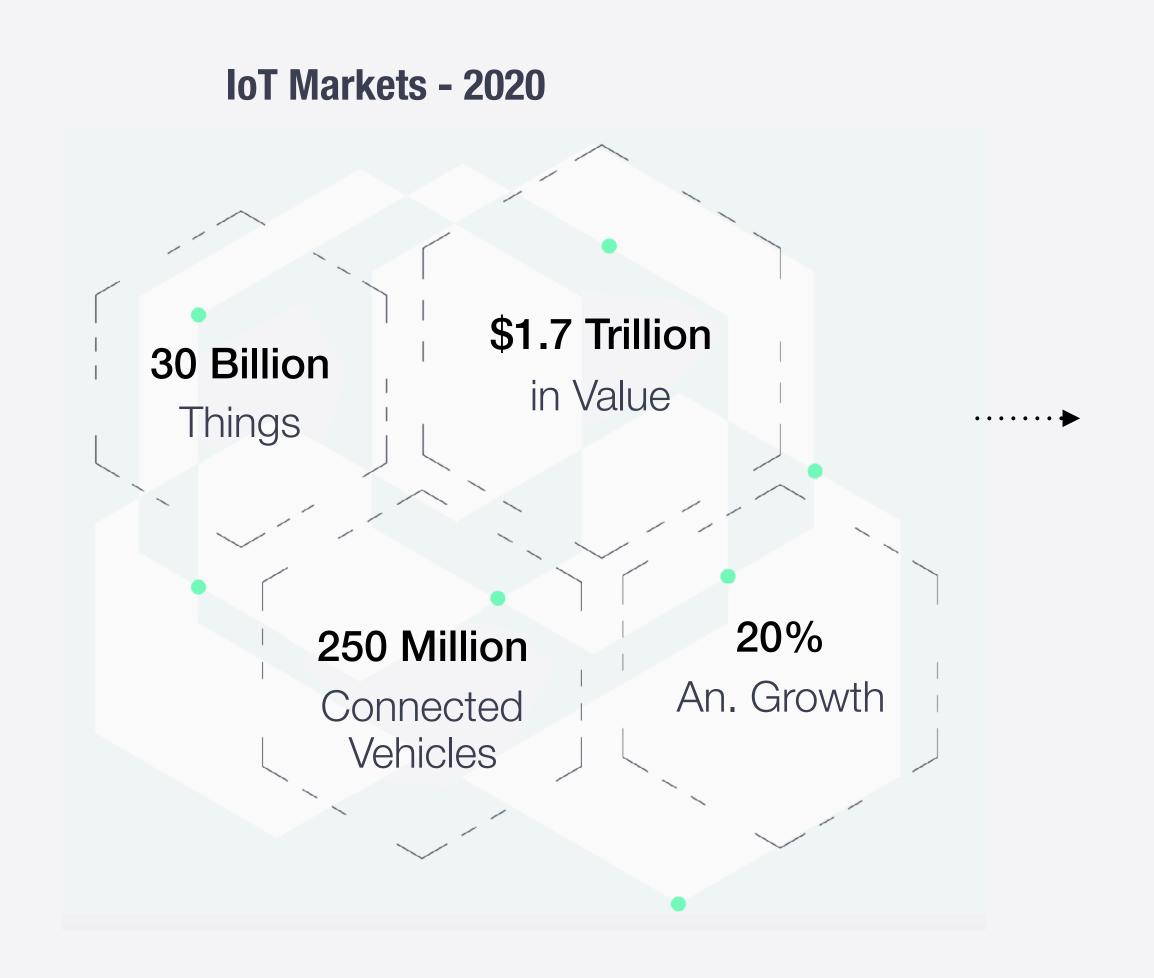


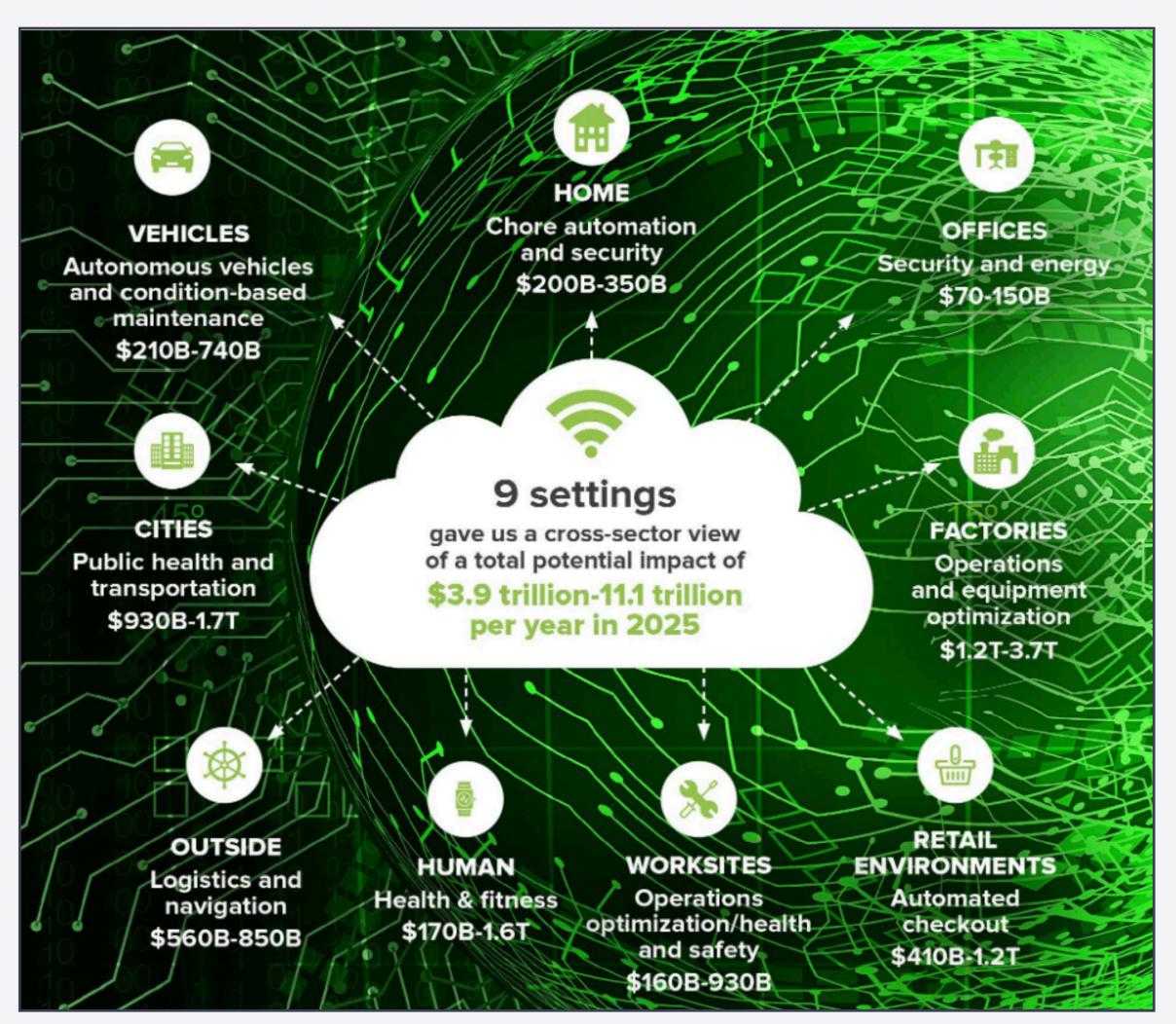


Innovation, fueled by technology, drives digital transformation.



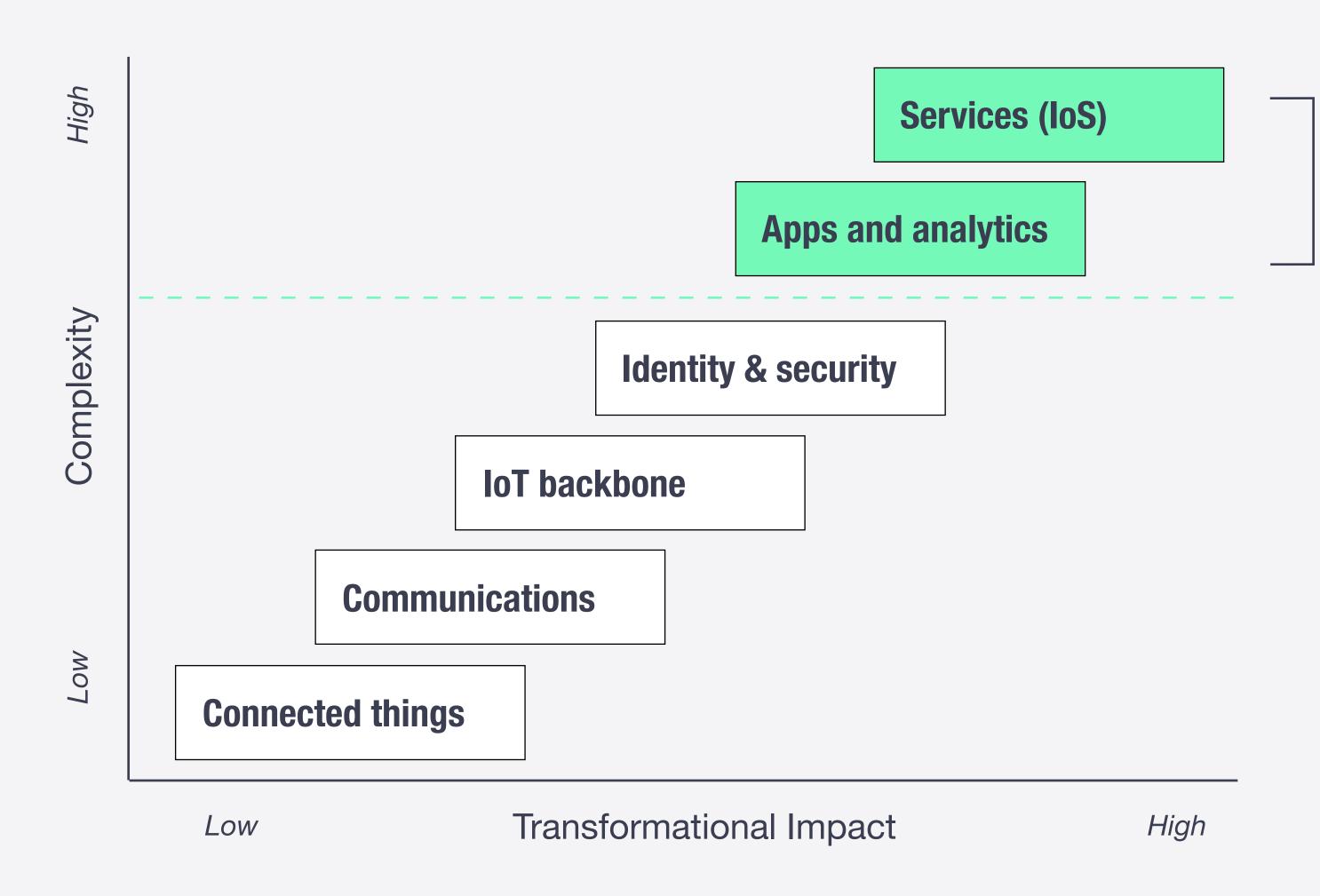
70% of the IoT market will come from B2B.





Source: McKinsey Global Institute. The Internet of Things - Mapping the Value Beyond the Hype

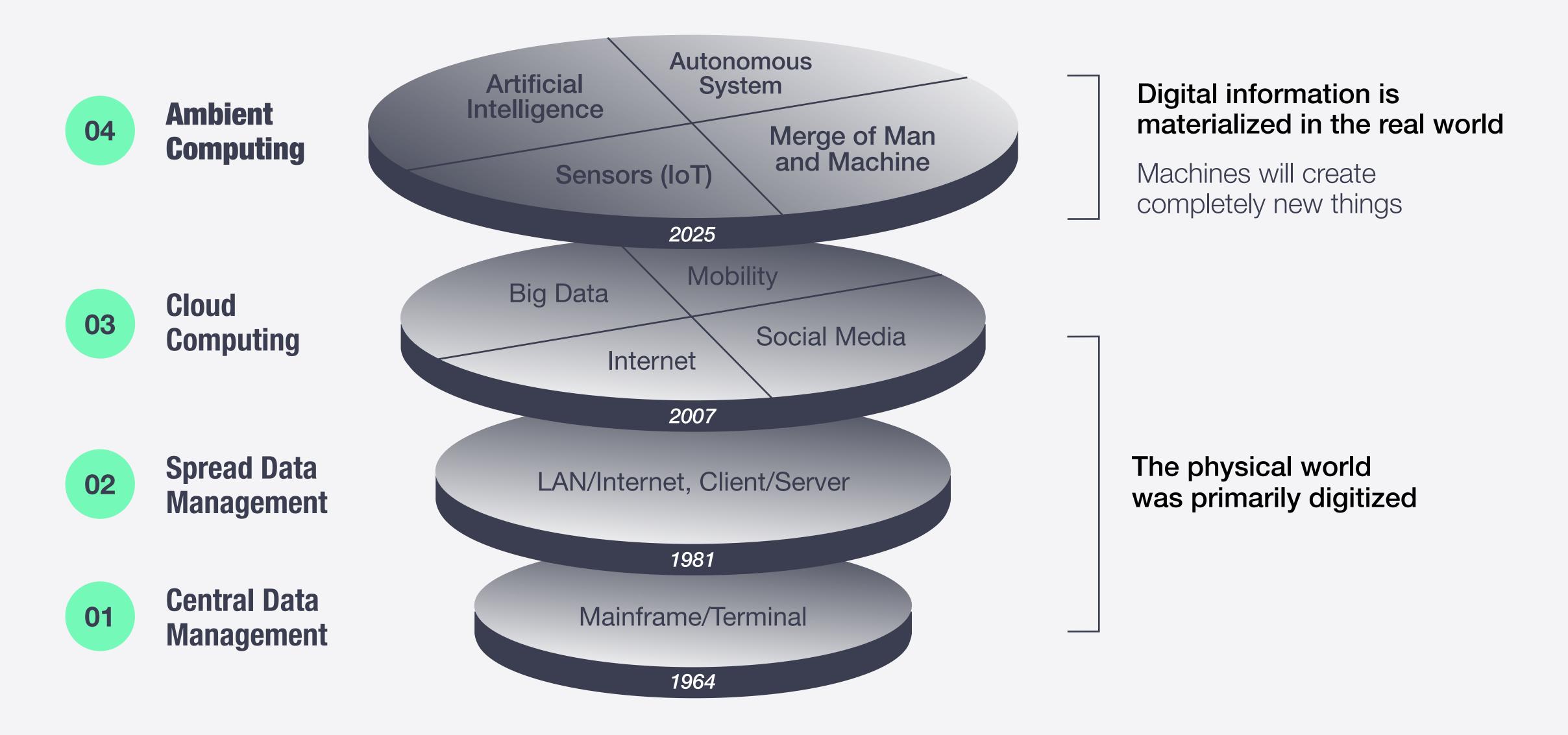
IoT's real value lies in services and IoT applications & analytics.



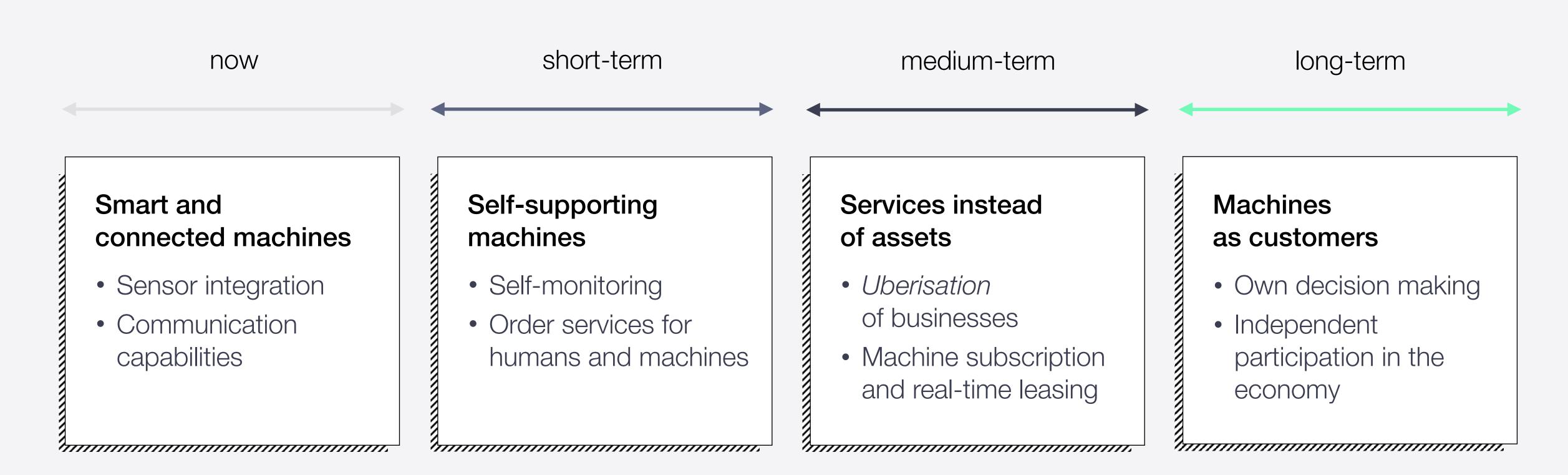
By 2020 these two layers will have captured 60% of the growth from IoT.

Companies need to focus on the right use cases to gain meaningful market share.

We are at the brink of the next evolution.

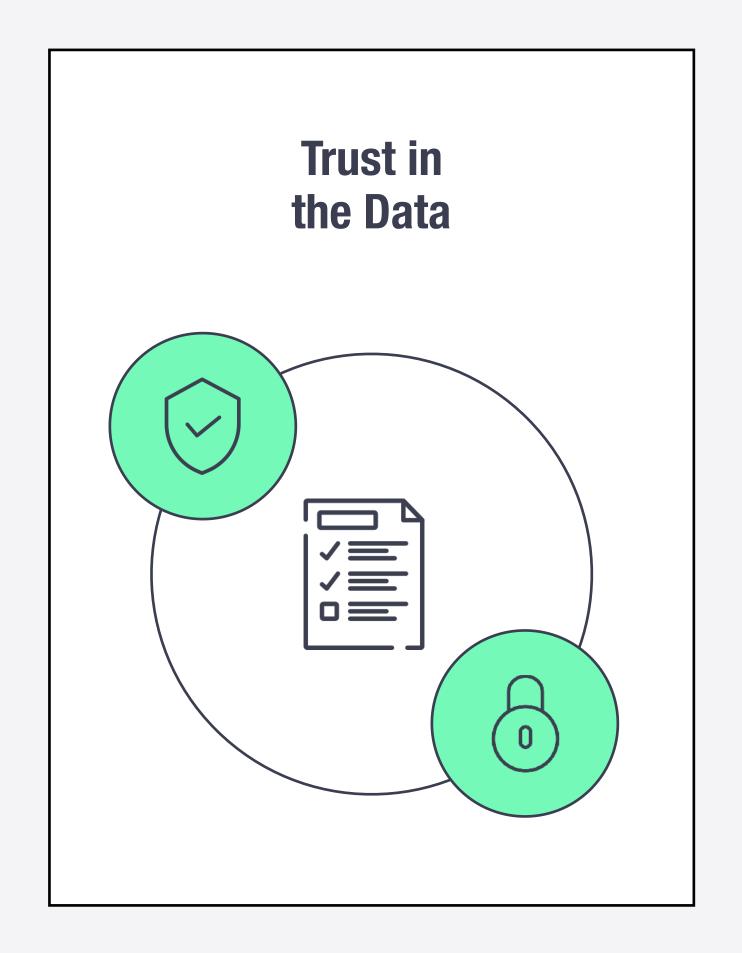


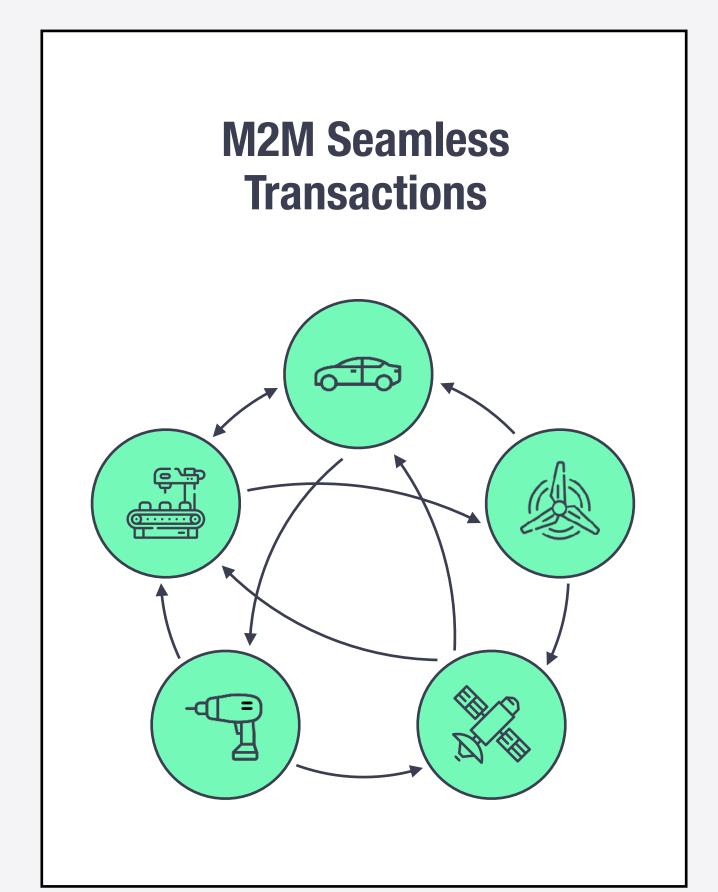
A new smart, connected, and autonomous system of machines.

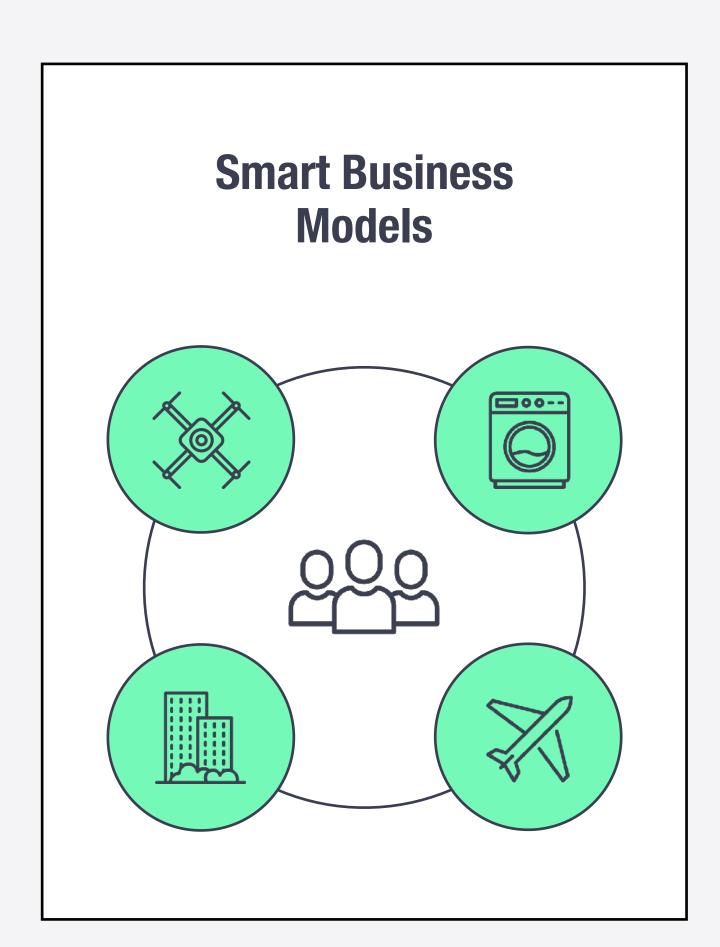


Four steps in the evolution of the machine-to-machine economy (M2M)

Data is a major resource in the machine economy.







New opportunities for monetization.



New Value Drivers

- Pay-as-you-go financial models
- Decisions driven by data
- Collaborative consumption
- Things as customers
- Direct / no intermediaries
- Online marketplace
- Recirculation of goods (circularity)



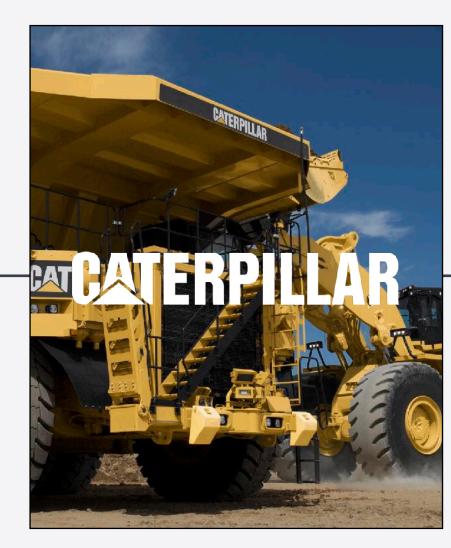


New Models & Services

- Machine renting & operating itself
- Repairs, maintenance & inspections
- Capital aaS (finance & insurance)
- Energy aaS (recharging machines)
- Bandwidth aaS (e.g. download data)
- Storage & computing aaS (processing large volumes of data from sensors)

Future IoT/IoS business models.

Asset Mgmt.



Equipment Monitoring

Retail



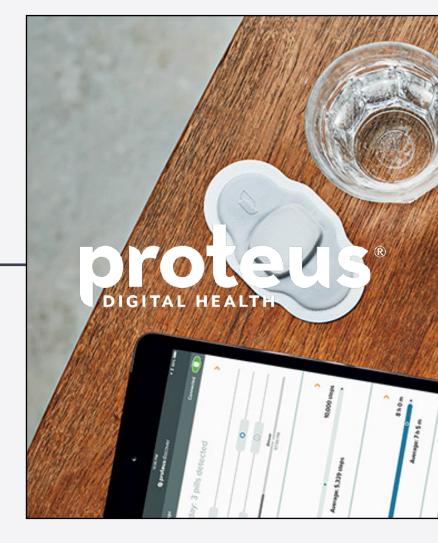
Purchasing Behaviour

Aviation



Power by the Hour

Healthcare



Human Health Sensors

Farming



Urban Farming

How to enable disruptive innovation?

The Hunter

High investment into innovation and focus on external sources (start-ups, acquisitions, and corporate venturing).

Startup Studio

A startup studio (company building) is a structure whose aim is to repeatedly build products into companies.

Announce of the second second



Source: Board of Innovation. The Innovation Matrix

NEXT BIGTHING

Company Builder for the Machine Economy

The craft of company building.

Acceleration Stage Focus on finding good ideas quickly.

Company Building

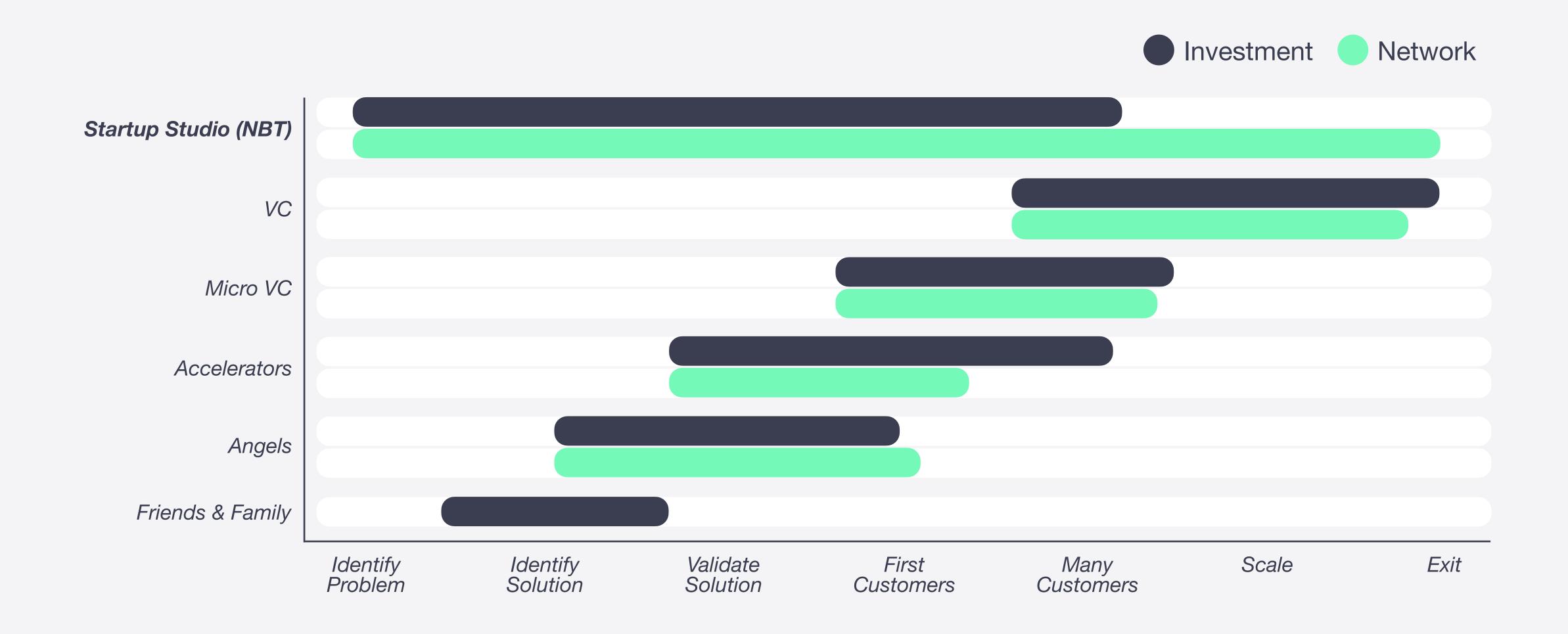
- Customer Validation
- Technology Development
- Go-to-Market Strategy
- Product-Market Fit

We bridge the gap from the idea to the scale-up stage.

Series A Stage

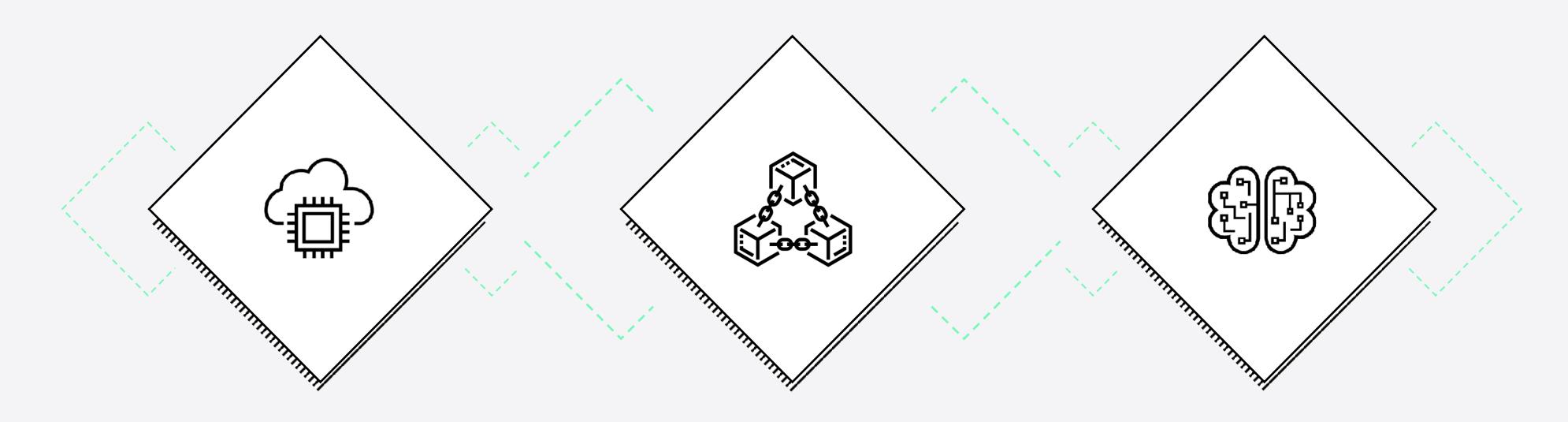
Focus on investing at scale.

Value-add for startups.



Our focus is on creating the Machine Economy.

We dream of a more efficient, sustainable and equal world, enabled by Machines.



Internet of Things (IoT)

75B devices by 2025 Real-time data collection Decentralized Technology

\$3T biz. value by 2030 Zero-cost transactions

Machine Intelligence

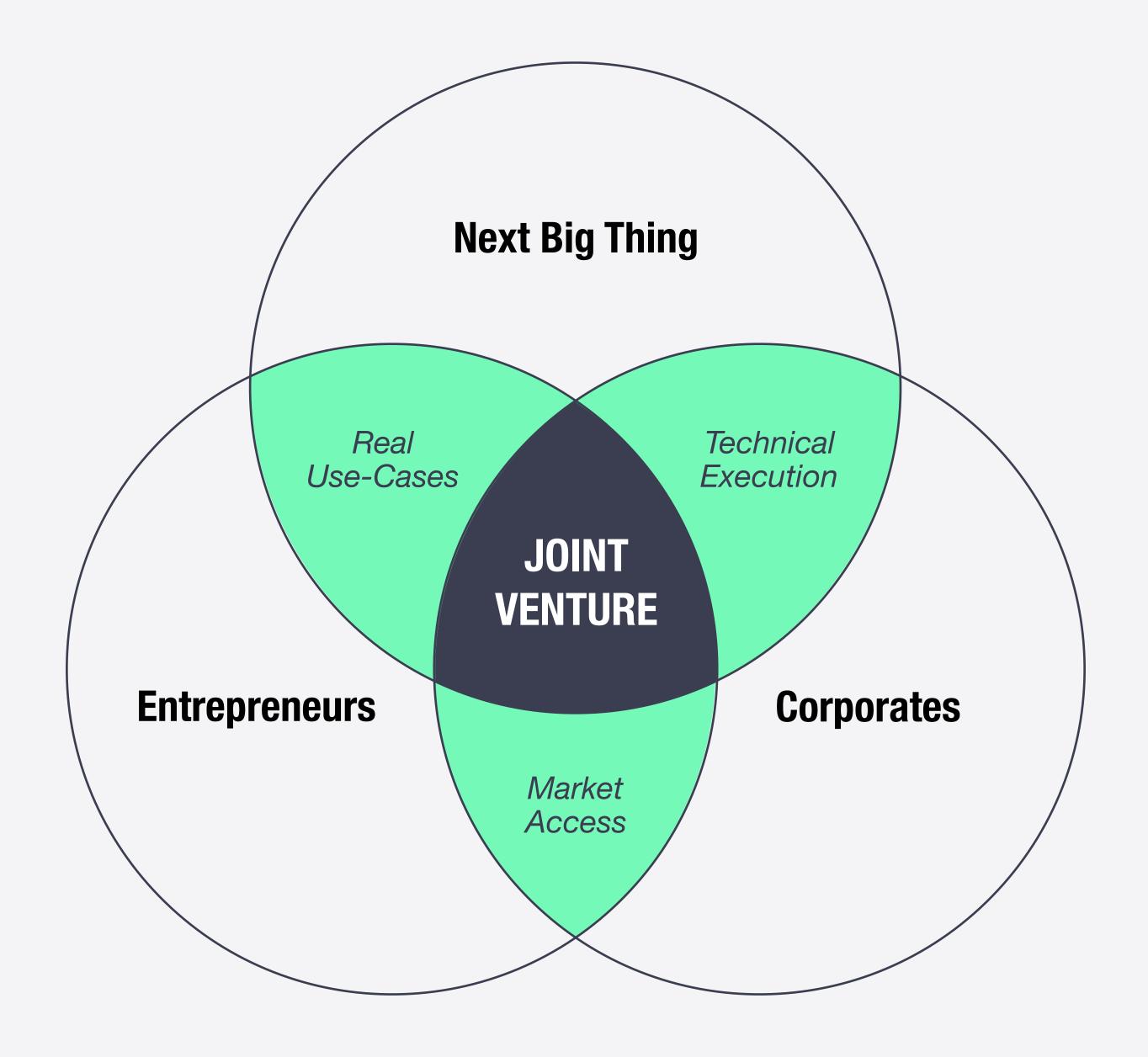
\$15T economy by 2030

Deep neural networks

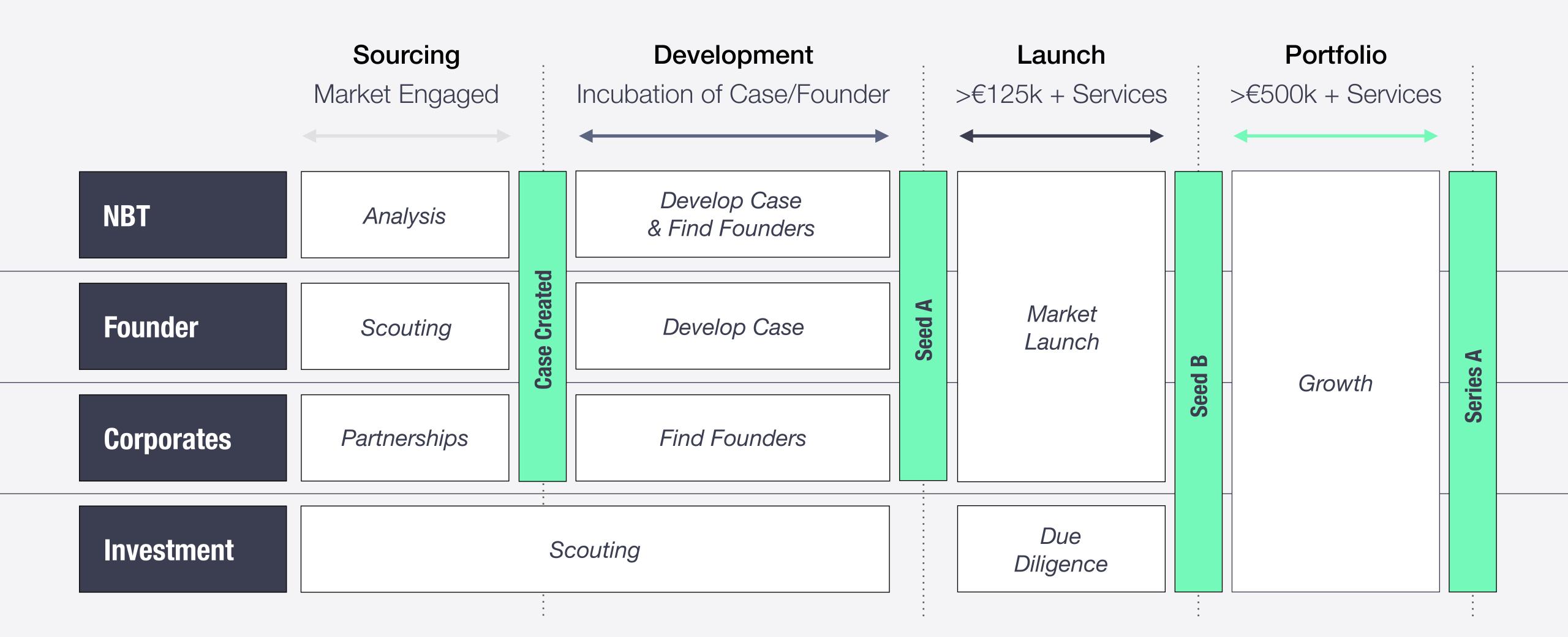
NBT's Innovation Model

Founders build joint ventures together with Industry Partners and Next Big Thing.

Our approach and technology-centered process offers founders a unique platform to build and launch their next company.

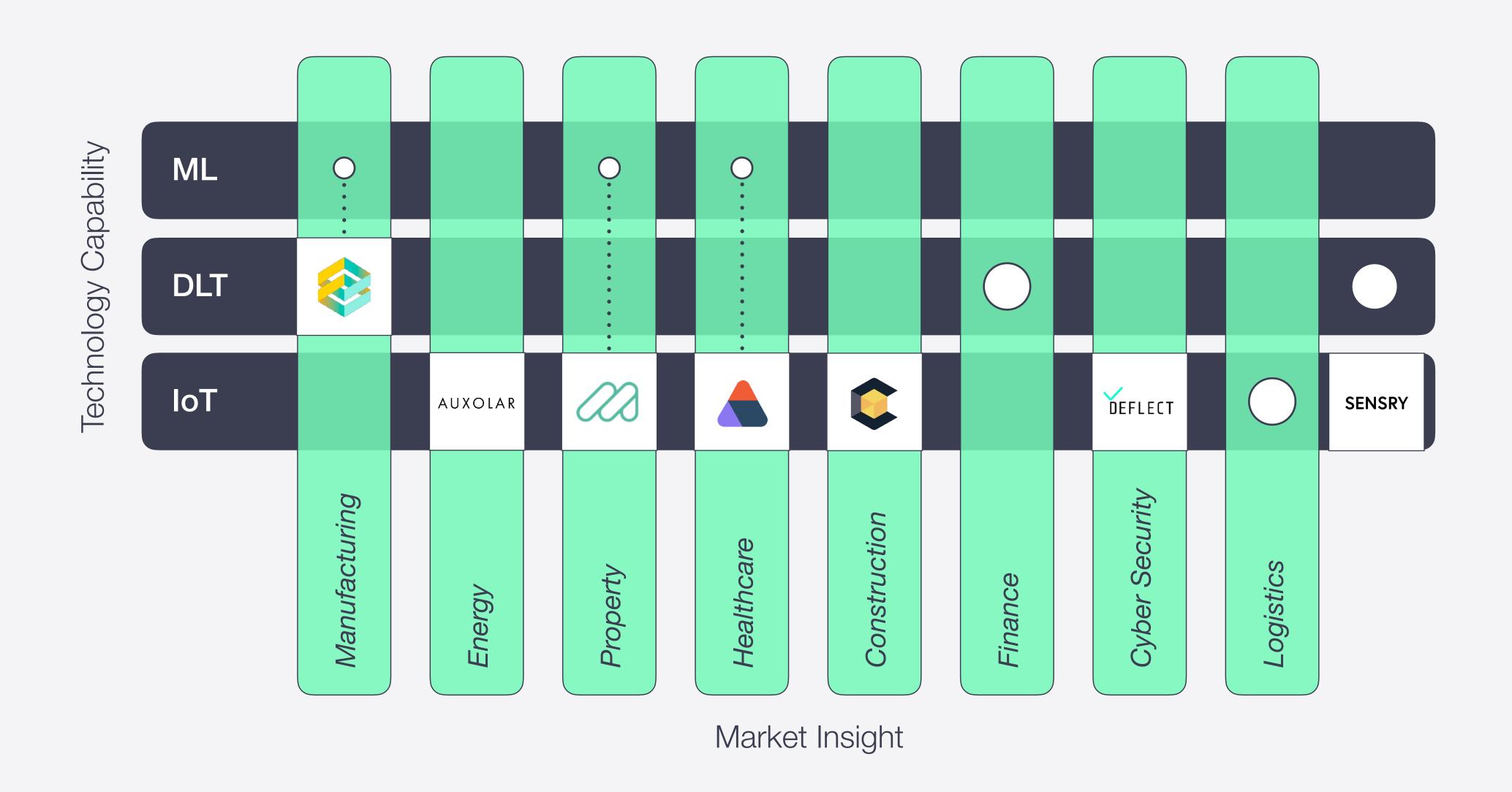


The idea funnel to generate new business models.





NBT's €60 M high-tech portfolio.



Next Big Thing AG ______ 22

NEXT BIG THING

You Dream. We Create.